Helsinki
Geoeconomics
School

Annual Programme 2027

Conferences and Symposia
in Corporate Geoeconomics

Contents

2027 at a Glance

- Ten stand-alone occasions across five connected fields.
- Seven symposia, two conferences and Helsinki Geoeconomics Week.
- Live-online participation in English throughout the programme.
- Hybrid delivery for Helsinki Geoeconomics Week; other city origins planned subject to confirmation.
- Detailed Programme Folders published approximately four months before each occasion.

The dates shown constitute the School's 2027 programme. Live-online participation in English is the purchased offer. Venues, city origins other than Helsinki and any invitation-only in-person arrangements remain subject to confirmation.

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From specialist knowledge to usable judgment

Geoeconomic decisions rarely belong to one profession. They combine legal, commercial, political, financial and technological questions, yet the resulting judgment must still be explained, tested and used inside an organisation.

Helsinki Geoeconomics School brings those forms of knowledge into structured professional encounter. Accomplished professionals learn to recognise geoeconomic exposure, connect specialist knowledge and carry a defensible judgment into advice, governance and decision-making. They add geoeconomic capability to an existing profession; they do not leave that profession behind.

The programme is intended especially for lawyers and legal advisers; risk, compliance and governance professionals; finance, investment and trade practitioners; technology, data-governance and procurement specialists; and adjacent professionals in strategy, public affairs and intelligence.

Ten stand-alone occasions across five connected fields

Each conference or symposium is professionally worthwhile on its own. Practitioner presentations, moderated discussion, round tables and participant questions are organised around a problem of judgment rather than a succession of unrelated speeches.

- **Trade** - market access, controls and coercion.
- **Investment** - committing capital, control and exposure.
- **Finance** - currencies, banking and market infrastructure.
- **Industrial Policy** - productive capability, public support and location.
- **Data & Technology** - systems, information, access and technological dependence.

The programme draws analytical structure from the developing Helsinki Manual of Geoeconomics. Public School events remain distinct from the protected work of the Task Force on Geoeconomics.

Judgment is made useful by being explained, questioned and carried into consequential decisions.

25-26 February - Brussels

Annual Symposium on Strategic Trade and Economic Security

Export controls, trusted access and competing market rules

On what conditions can an organisation trade, and how durable is its access? The Symposium examines how public restrictions and private implementation determine whether a trading relationship remains permissible, practicable and commercially sound.

Topics include

- import and export restrictions, tariffs and trade remedies;
- licensing, origin, standards and trusted access; and
- coercion, private gatekeepers and strategic response.

For: trade lawyers; customs and trade-compliance professionals; procurement, commercial-risk and supply-chain leaders.

One effective programme day - Planned live online from Brussels - English

19-20 March - Warsaw

Annual Symposium on Investing Geoeconomically

Capital at risk: ownership, control and the decision to invest

Whether, where and on what terms should an investor commit capital? The Symposium considers how state priorities, screening, ownership sensitivities and political exposure change an investment thesis.

Topics include

- direct and portfolio investment, acquisitions and greenfield commitments;
- ownership, screening and public conditions; and
- investment-committee judgment, governance and exit assumptions.

For: investment counsel; corporate and institutional investors; investment-risk teams; transaction advisers and governance professionals.

One effective programme day - Planned live online from Warsaw - English

5-7 April - Istanbul

Spring Conference on Financing Infrastructure and Industrial Capacity

Public capital, strategic projects and the conditions of delivery

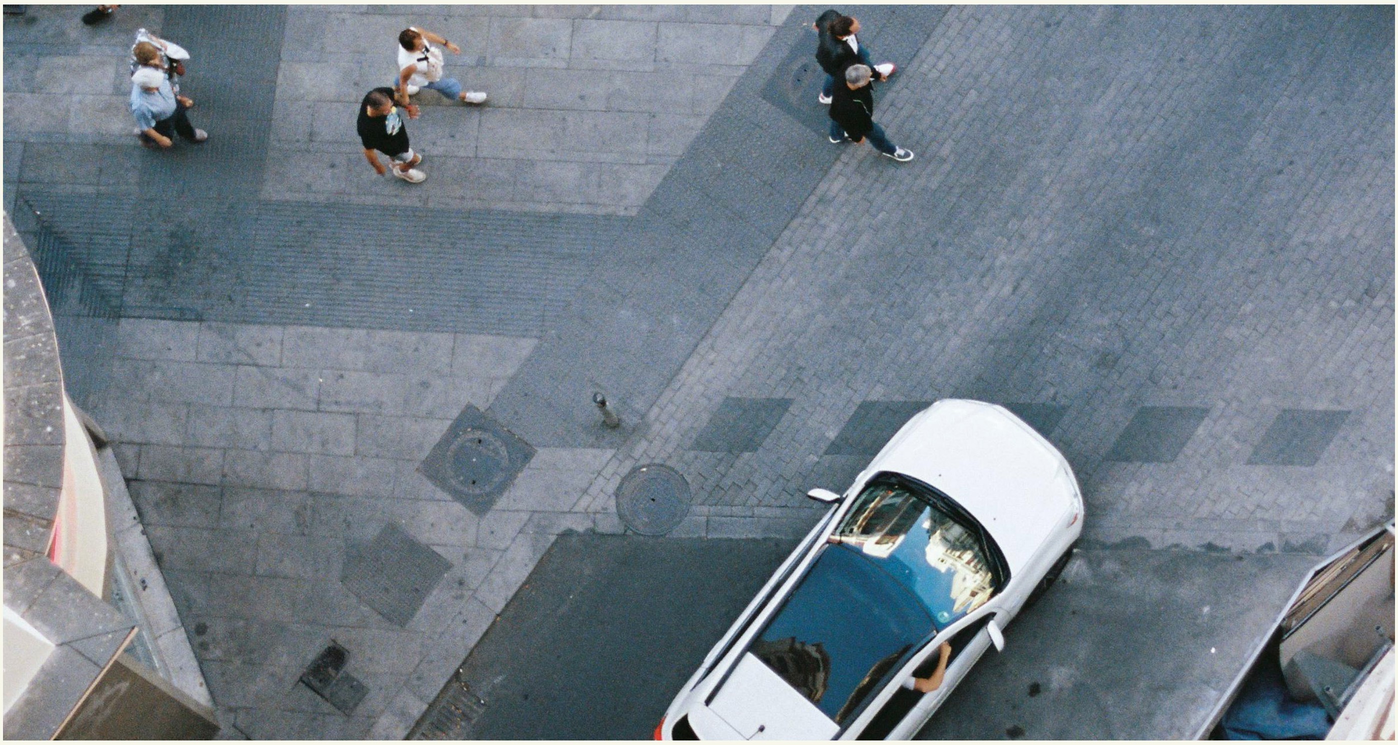
Infrastructure and productive capacity depend on public objectives, guarantees, payment arrangements, procurement and continuing access to critical services. The Conference asks what makes a strategic project financeable, deliverable and durable when one of those conditions changes.

Topics include

- lending, guarantees, currencies and payment arrangements;
- public support, procurement and state counterparties; and
- project risk, capacity commitments and continuing service dependence.

For: banking and project-finance counsel; lenders; development-finance institutions; infrastructure sponsors; risk, compliance and industrial-policy practitioners.

Two effective programme days - Planned live online from Istanbul - Limited in-person participation may be available by invitation - English



24-25 May - San Francisco

Annual Symposium on Strategic Technologies and Digital Geoeconomics

Technology controls, cross-border data and digital dependence

Legal ownership, formal access and usable technological capability are not the same. The Symposium asks what an organisation actually controls, what depends on continuing consent and how technical, contractual and public constraints should change a sourcing or deployment decision.

Topics include

- technology controls, intellectual property and access to capability;
- cross-border data, cloud, compute and communications; and
- standards, interoperability, switching and tested substitutability.

For: technology and regulatory lawyers; data-governance and compliance professionals; technology-risk, procurement and security leaders; operators and investors.

One effective programme day - Planned live online from San Francisco - English

17-18 June - London

Symposium on Supply Security and Strategic Dependencies

Critical inputs, trade chokepoints and the terms of access

How can an organisation maintain essential supply when a route, supplier, financial channel or public permission becomes unreliable? The Symposium follows a disruption through the supply relationship and tests what the available responses can achieve.

Topics include

- concentrated sources, critical inputs and transport chokepoints;
- supplier qualification, substitution time, reserves and offtake; and
- contracts, licensing, insurance and continuity decisions.

For: commercial and trade lawyers; procurement and supply-risk leaders; commodity, logistics, shipping and insurance professionals.

One effective programme day - Planned live online from London - English

9-13 August - Helsinki

Helsinki Geoeconomics Week 2027

Governing business and investment across fragmented systems

Major corporate and investment decisions rarely belong to one function. Helsinki Geoeconomics Week asks how legal, investment, operational, financial and technological judgments can be combined when no participant holds the whole answer.

Programme blocks

- **Trade** - market access, authority and dependence;
- **Investment** - capital at risk, control and strategic intelligence;
- **Finance** - funding, treasury, payments and service continuity; and
- **Data & Technology** - systems, information, access and responsibility.

Since 2024

First convened in 2024, Helsinki Geoeconomics Week has brought together professionals from business, law, finance, investment, technology, public authority, scholarship and practice around questions that cross established roles. It is a recurring international peer forum in which specialised perspectives return to shared conversation and research remains closely connected to professional practice.

For: lawyers; risk, compliance and governance professionals; investors; finance, technology, operations, strategy and intelligence leaders.

Four effective programme days - Hybrid delivery in Helsinki and live online - In-person participation by invitation - English

23-24 September - São Paulo

Annual Symposium on Industrial Policy and the Power to Produce

Public support, location choices and the conditions of industrial advantage

What creates durable productive advantage - and what merely creates dependence on contingent support or restricted access? The Symposium examines how public measures alter production, competitiveness and location.

Topics include

- subsidies, procurement, localisation and local-content conditions;
- strategic sectors, resources, production networks and technology upgrading; and
- continuing obligations, clawbacks, support dependence and exit costs.

For: industrial-policy and regulatory lawyers; manufacturing, location-strategy, procurement, compliance, risk and governance professionals.

One effective programme day - Planned live online from São Paulo - English

25-26 October - Luxembourg

Symposium on Investment Protection and Political Risk

State intervention, strategic dependencies and the protection of invested capital

An investment can remain legally owned while its holder loses effective control, operating access, transfers or economic value. The Symposium asks what should be put in place before exposure is accepted and what can preserve or recover the investor’s position.

Topics include

- ownership, governance and preventive structuring;
- political-risk insurance, guarantees and contractual protection; and
- adverse state action, mitigation, remedies, recovery and exit.

For: investment and disputes counsel; investor legal and risk teams; corporate investment directors; insurers, guarantee providers and recovery specialists.

One effective programme day - Planned live online from Luxembourg - English

8-9 November - Malta

Annual Symposium on Financial Geoeconomics

Currencies, banking and access to financial markets

Financial institutions provide services through systems whose access, rules and political alignment can change. The Symposium examines how monetary and financial structures transmit restrictions and incentives when legal duties, market access and service continuity pull in different directions.

Topics include

- currencies, monetary power and central-bank intervention;
- banking, correspondent relationships and de-risking; and
- payments, market infrastructure, sanctions and capital restrictions.

For: financial-regulatory and banking lawyers; financial-institution executives; risk, compliance, financial-crime, payment, market-infrastructure and treasury professionals.

One effective programme day - Planned live online from Malta - English

9-11 December - Singapore

Winter Conference on Technological Capability and Industrial Dependence

Production networks, digital infrastructure and access to technology

Technological capability depends on physical production, knowledge, data, infrastructure, people and continuing access. The Conference asks which dependencies can be managed, what substitution requires and how choices change when industrial and digital systems are considered together.

Topics include

- strategic technologies, inputs, production capacity and concentration;
- compute, data centres, cloud and communications infrastructure; and
- access, standards, localisation, procurement and tested substitution.

For: industrial and technology counsel; governance and risk leaders; production, procurement, infrastructure, technology and public-policy professionals.

Two effective programme days - Planned live online from Singapore - Limited in-person participation may be available by invitation - English

Join from your professional position

The programme is designed for participants who bring both expertise and responsibility into the room. Admission considers the work a participant performs, the audience to whom judgment must be carried and the contribution the participant can make to cross-professional discussion.

The purchased offer is live-online participation. Helsinki Geoeconomics Week uses hybrid delivery in Helsinki; the other occasions are intended to be broadcast from their named cities, subject to confirmation. Limited in-person participation may be offered by invitation. It cannot be purchased or reserved, and travel and accommodation remain separate unless an express written offer states otherwise.

The School may invite an enrolled participant directly. An enrolled participant may also be able to seek consideration through the David A. Baldwin Fund route. Neither route guarantees an invitation, award, travel support or accommodation support.

Practitioner faculty

Faculty are selected for the authority and usefulness of their experience in business, law, finance, public administration, international organisations, research or civil society. A standard symposium will ordinarily involve five to eight faculty contributors and one accountable programme director or chair.

Faculty presentations form part of a designed sequence of professional questions, moderated comparison and synthesis. The detailed Programme Folder identifies only confirmed faculty. Participation in the School remains distinct from membership of the Helsinki Geoeconomics Society or participation in the Task Force on Geoeconomics.

Plan the year
Decide event by event

The programme is published early so that individuals, firms and institutions can identify relevant occasions and make provision in professional-development and travel budgets.

Budgeting for participation

For 2027 planning, participants should allow up to:

- **EUR 850** net plus applicable VAT for a symposium;
- **EUR 1,250** net plus applicable VAT for a Spring or Winter Conference; and
- **EUR 1,750** net plus applicable VAT for Helsinki Geoeconomics Week.

These planning amounts concern live-online participation. The applicable fee, inclusions and terms will be stated in the event Programme Folder. Payment does not purchase or reserve an in-person place. Institutional group arrangements may be available.

Detailed Programme Folders

Approximately four months before each occasion, the School will publish a four-page Programme Folder with the confirmed agenda and faculty, local times and delivery mode, participation arrangements, applicable fee and operative terms. Recording or recovery access exists only when the applicable Programme Folder provides it.

Published for advance planning. The dates shown constitute the School's 2027 programme, and all occasions will be delivered live online in English. Helsinki Geoeconomics Week will use hybrid delivery. The named city origins other than Helsinki remain subject to confirmation, as do venues and any invitation-only in-person arrangements. Faculty, detailed agendas, final fees and operative terms will be stated in the applicable Programme Folder. Any necessary programme changes will be published at geoeconomics.fi/school.

Future programmes in development

The School is developing Certificate Programmes and the Chartered Geoeconomist Diploma: structured routes for professionals seeking to deepen and demonstrate their command of geoeconomic analysis and its application. Further details will be announced as they take shape.

Request Early Consideration

Identify the occasions, fields and locations most relevant to your work. We will notify you when the applicable Programme Folder and application route are released.

geoeconomics.fi/school

The request creates no payment obligation and is not an application, admission, enrolment, place reservation, in-person invitation or Baldwin Fund decision.

Begin with the professional problem. What are you expected to decide, explain or enable others to do?

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