



Helsinki  
Geoeconomics  
Society

# Communiqué No. 2 (2026)

Launching Basket I of the New Helsinki Process:  
International Economic Security Regulation and  
Governance

Helsinki, May 2026

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# Message from the President

DR. JENS HILLEBRAND POHL

The first quarter of 2026 marked the transition of the Helsinki Geoeconomics Society from public announcement into elected governance, operational activity, and a sustained programme of research and publication. The Society is now in a position to launch Basket I of the New Helsinki Process: **International Economic Security Regulation and Governance**.

As set out in the Society's winter communications, the New Helsinki Process is the Society's structured framework for developing the *Helsinki Manual on Corporate Geoeconomics* through evidence-gathering, committee deliberation, and iterative drafting. In 2026, that framework enters its first substantive work programme through Basket I, focused on international economic security regulation and governance. The work of the first quarter has been to put in place the editorial, analytical, and organisational structures required for that work to proceed in a sustained and credible form.

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The immediate publication milestone arising from this transition is the **Biennial Report: Proceedings of the Helsinki Geoeconomics Society 2024/2025**, which will document the Society's first biennial cycle and serve as the bridge into the 2026/2027 operating year.

## I. From Announcement to Operation

January saw the Society's Annual General Meeting for its 2024/2025 initial operating year. A new Board of Governors was elected, with David Baverez, Belal Mohammed Khan, and Mike Rosenberg joining the Board. Jens Hillebrand Pohl now serves as Chair of the Board and as the Society's first elected President.

In the same month, the Society closed the admissions period for the **Susan Strange Cohort 2026–2027**, its annual early-career programme and principal entry point for emerging contributors to the analytical, editorial, and operational work of the New Helsinki Process. February was devoted to interviews, selections, and onboarding. The resulting intake forms a substantial new layer of rapporteur, editorial, and operational capacity for the 2026/2027 cycle.

In parallel, the Society opened the **Call for Expert Evidence** on 6 January 2026, formally marking the beginning of the 2026 drafting cycle of the New Helsinki Process. The Call remained open until 6 March 2026 and served as the principal public mechanism through which senior experts could contribute evidence to the development of the Helsinki Manual.

Since March, the Society's work has centred on assembling and training the editorial team, organizing the rapporteur force for the New Helsinki Process, reviewing evidentiary inflows, and advancing outreach to prospective Task Force Members, Observers, Expert Witnesses, institutional participants, and contributors.

Taken together, these steps mark the Society's transition from programme announcement to operational execution and prepare it to launch Basket I of the New Helsinki Process.

## II. Board of Governors and Leadership

The Society's 2026 operating cycle begins under elected governance. The Board of Governors provides the Society with statutory oversight, institutional continuity, and public-facing legitimacy as the New Helsinki Process moves from announcement into operation.

Following the January Annual General Meeting, the Board of Governors is composed of:

- **Jens Hillebrand Pohl** — Chair of the Board of Governors and President of the Society;
- **David Baverez** — Member of the Board of Governors;
- **Belal Mohammed Khan** — Member of the Board of Governors and Vice President & Treasurer;
- **Mike Rosenberg** — Member of the Board of Governors.

The Board has also been joined in its work by **Stephen Nagy, Sharon Lim, and Lubna Qassim**, whose formal status is expected to be addressed by the members at the Society's forthcoming General Meeting of Members on 27 May 2026.

The Society will use the 27 May meeting to complete necessary governance formalities, consider pending appointments, and align the Society's governance rhythm with the 2026/2027 operating cycle.

This governance consolidation is not merely administrative. It marks the Society's progression from founder-led formation to elected institutional operation.

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### III. The Susan Strange Cohort and the Society's Working Machinery

The Susan Strange Cohort is the Society's 2026/2027 fellowship for students and early career professionals. Across the Society's publication, drafting, convening, fundraising, and support functions, roughly seventy contributors have now been selected or onboarded into defined roles. These contributors form the working base through which the New Helsinki Process, *Hegemon*, and the Society's convening sequence will proceed.

The Cohort and associated appointments are being organized across four principal functional areas.

#### **Task Force and rapporteur machinery**

The rapporteur structure supports the drafting work of the New Helsinki Process. Rapporteurs assist with evidence review, conceptual synthesis, committee preparation, and the development of materials for the *Helsinki Manual*.

Their work is organised around the Society's committee structure and contributes to the preparation of deliberation materials for Helsinki and Singapore.

#### **Hegemon and editorial machinery**

The editorial team supports the Society's publication architecture, including *Hegemon | Helsinki Geoeconomics Monitor*, the *Helsinki Manual*, *The Geo-Economist* podcast series and related publication streams.

This editorial machinery is responsible for transforming deliberation, evidence, and doctrine into publishable institutional outputs. It will also support the development of *Hegemon's* editorial

charter, masthead, section structure, workflow, editorial calendar, and commissioning logic over the 2026/2027 cycle.

#### **Secretariat, communications, and convening support**

The Secretariat supports the institutional operation of the Society. Its work includes communications, convening preparation, membership administration, documentation, and coordination across the Task Force, editorial team, Board, and contributors.

This function is essential to the Society's ability to convert recognised intellectual authority into durable institutional activity.

#### **Operations, administration, and institutional development**

The Society's operational support functions assist with internal systems, records, meeting preparation, outreach, fundraising support, and coordination of the Society's institutional development.

Together, these functions give institutional form to the architecture announced in winter and establish the personnel base through which the Society's 2026 work will now proceed.

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## IV. New Helsinki Process Basket I: International Economic Security Regulation

Basket I of the New Helsinki Process is organized around **international economic security regulation and governance**: the growing body of laws, policies, institutions, and governance practices through which states and public authorities regulate economic activity for security purposes.

It includes strategic trade controls, investment screening, sanctions and financial restrictions, industrial policy, technology and production-network governance, data regulation, digital infrastructure, and algorithmic control. A fuller concept note on Basket I and its relationship to Helsinki Geoeconomics Week and the Singapore Geoeconomics Forum will follow in May.

The *Helsinki Manual* remains the analytical centerpiece of the New Helsinki Process. Basket I will be developed through five Task Force Committees:

1. **Strategic Trade and Market Access**
2. **Foreign Investment and Ownership Control**
3. **Finance, Monetary Power, and Sanctions**
4. **Industrial Strategy, Technology, and Production Networks**
5. **Data, Digital Infrastructure, and Algorithmic Governance**

The purpose of the 2026 convening cycle is not to stage a general conference sequence. Helsinki and Singapore form the two principal convening moments of Basket I: Helsinki opens the Basket I deliberation through the first three committees; Singapore continues and consolidates the process through the remaining two committees and cross-cutting issues.

The Society's convenings are therefore being organized as peer forums for authorship, deliberation, and validation. Their value lies in the quality of the room, the seriousness of the exchange, and the ability to bring Task Force Members, Expert Witnesses, Observers, Fellows, rapporteurs, editors, public authorities, institutional participants, and selected guests into structured dialogue around Basket I, the *Manual*, and the wider field of corporate geoeconomics.

### Helsinki Geoeconomics Week 2026

*Monday, 10 August–Friday, 14 August 2026 · Hybrid, invitation-only*

Helsinki Geoeconomics Week 2026 (HGW26) will serve as the Society's principal 2026 peer forum and the *Manual* kick-off symposium for Basket I of the New Helsinki Process.

HGW26 is not conceived as a general high-level conference, a ticket-driven event, or a public festival of panels. Its purpose is to consolidate the Society's peer community, activate the first committees of Basket I, test and develop the emerging architecture of the Helsinki Manual, and provide a carefully selected public-facing moment at the end of the Week without compromising the confidentiality of committee deliberations.

In the 2026 cycle, HGW26 will open Basket I through the first three Task Force Committees:

1. **Strategic Trade and Market Access** — Monday, 10 August to Tuesday, 11 August
2. **Foreign Investment and Ownership Control** — Tuesday, 11 August to Wednesday, 12 August
3. **Finance, Monetary Power, and Sanctions** — Wednesday, 12 August to Thursday, 13 August

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The committee sessions will be organized in a rolling half-day format, allowing each committee to deliberate over two connected half-day blocks while maintaining continuity across the Week.

The format will emphasize closed or semi-closed committee sessions, roundtables rather than passive panels, structured dialogue following keynote or expert interventions, active use of participant expertise, and carefully selected public-facing moments.

HGW26 will also function as the Society's annual institutional centre of gravity. Members' meetings, Board meetings, editorial meetings, trustee engagement, appointments, fee questions, publication planning, and public visibility may all be brought into the same annual setting. This does not turn HGW into an administrative week; rather, it reflects the Society's aim to align doctrine, membership, governance, publication, and convening cycles so that each reinforces the others.

Friday, 14 August will be devoted to a public symposium. The symposium will present the wider intellectual and institutional significance of the New Helsinki Process, situate the Helsinki Manual within the development of corporate geoeconomics, and provide an external-facing synthesis of the Week's work without compromising the confidentiality of committee deliberations.

Participation in the committee sessions is by invitation and limited to persons engaged in the drafting cycle or the Society's peer community, including Task Force Members, Expert Witnesses, Observers, Fellows, rapporteurs, editors, public authorities, institutional participants, and selected guests. Speaking roles within committee sessions are reserved for persons actively contributing to the work of the relevant committee or to the wider New Helsinki Process.

## Singapore Geoeconomics Forum 2026

Monday, 30 November–Wednesday, 2 December 2026 · Hybrid, invitation-only

Singapore Geoeconomics Forum 2026 (SGF26) will serve as the second drafting symposium and consolidation point of Basket I. It is not a regional forum separate from the Society's 2026 cycle, nor an Asian chapter of Helsinki Geoeconomics Week. It continues and consolidates the *Manual* process begun in Helsinki.

SGF26 will initiate the work of the fourth and fifth Task Force Committees:

- 4. Industrial Strategy, Technology, and Production Networks** — Monday, 30 November to Tuesday, 1 December
- 5. Data, Digital Infrastructure, and Algorithmic Governance** — Tuesday, 1 December to Wednesday, 2 December

Its purpose is to continue the Basket I committee sequence opened at HGW26, consolidate later committee materials, integrate outstanding evidence, address cross-cutting issues emerging from the first phase of deliberation, and prepare the drafting basis for the 2027 cycle.

In the 2026–2027 cycle, Helsinki and Singapore form a linked Basket I drafting sequence. Helsinki opens the deliberation of the Manual through the Trade, Investment, and Finance committees. Singapore continues and consolidates the process through the Industrial Strategy, Technology, and Production Networks Committee and the Data, Digital Infrastructure, and Algorithmic Governance Committee, together with cross-cutting issues emerging from the first phase.

Participation is by invitation and limited to contributors engaged in the drafting cycle, members of the Society's peer community, and selected institutional participants whose experience and evidence advance the work of the New Helsinki Process.

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## V. The Year Ahead

For Fellows, Members, contributors, and institutional participants, the significance of the first quarter is straightforward: Basket I is now ready to proceed, and the Society's 2026/2027 cycle is beginning to take institutional shape.

The next major editorial task is the finalization of the **Biennial Report: Proceedings of the Helsinki Geoeconomics Society 2024/2025**, which is intended for publication ahead of Helsinki Geoeconomics Week 2026.

The Biennial Report is conceived as the authoritative record of the Society's first cycle: a proceedings volume documenting its convenings, an introduction to its publishing and research initiatives, an assessment of the emerging field of geoeconomics, and an invitation to participate in the Society's next cycle. It will therefore serve not only as a record of the Society's first two years, but also as the bridge into the 2026/2027 operating year.

Following that publication, the Society's editorial work will move into the next stage of the Hegemon build. The full Hegemon masthead and editorial structure will be announced separately later in May.

The immediate institutional milestones ahead are therefore:

- the publication of the Society's concept note on Basket I: international economic security regulation and governance;
- the General Meeting of Members on 27 May 2026;
- the Hegemon masthead announcement;
- the Biennial Report;
- Helsinki Geoeconomics Week 2026;
- the Singapore Geoeconomics Forum 2026; and

- the next stage of the New Helsinki Process.

Further communications concerning membership, participation at HGW26 and SGF26, publication milestones, and the next phase of Basket I of the New Helsinki Process will follow.

The Society thanks its members, contributors, and partners for their continued confidence as Basket I of the New Helsinki Process moves from institutional preparation into substantive work.

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# Board of Governors



**Jens Hillebrand Pohl**

President & Secretary-General,  
Helsinki Geoeconomics Society



**Stephen R. Nagy**

Professor of Politics and International  
Studies at the International Christian  
University in Tokyo



**David Baverez**

Investor and author



**Sharon Lim**

Chief Executive Officer of  
Singapore Venture and Private Capital  
Association (SVCA)



**Belal Mohammed Khan**

Head of Family Office Coverage,  
UAE at Barclays Private Bank



**Lubna Qassim**

International lawyer, geoeconomic  
strategist, former senior diplomat, and  
Distinguished Fellow at UCLA



**Mike Rosenberg**

Professor of the Practice of Management  
at IESE Business School





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## Jens Hillebrand Pohl

Dr. Jens Hillebrand Pohl, FRGS, is President and Secretary-General of the Helsinki Geoeconomics Society and Editor-in-Chief of *Hegemon | Helsinki Geoeconomics Monitor*. His work focuses on international economic law, economic security, and geoeconomics. His professional experience spans legal practice, multilateral diplomacy, and academic research.

After studying law at the universities of Stockholm and Uppsala, he served as a judicial clerk at the Stockholm High Court and later practiced law in Stockholm and New York, including at Paul, Weiss, Rifkind, Wharton & Garrison LLP, where he worked on the Lehman Brothers bankruptcy. He subsequently advised on the establishment of the European Stability Mechanism and has practiced and argued cases before U.S. federal courts in New York and before the Court of Justice of the European Union in Luxembourg. He has held research and teaching positions at Maastricht University, the United Nations University, and the Finnish Institute of International Affairs, and has been a visiting researcher at the Max Planck Institute Luxembourg for International, European and Regulatory Procedural Law and the World Trade Institute.

He is also Series Editor-in-Chief of *Springer Studies in Law & Geoeconomics*. Dr. Pohl holds a Ph.D. in Law from Maastricht University, an LL.M. from Harvard Law School, and an M.Sc. in Economics and Business from the Stockholm School of Economics. He is admitted to legal practice in New York, England and Wales, and Ireland.



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## David Baverez

David Baverez is a French investor, author, and columnist specializing in global macroeconomics and geopolitics. After fifteen years managing investment funds in London and Boston, he has been based in Hong Kong since 2012. He is a regular columnist for the French newspaper *L'Opinion*.

He is the author of “Welcome to the war economy !” (Westphalia Press, 2025), “China & Europe: The Turning Point” (Westphalia Press, 2022), “Beijing express” (Westphalia Press, 2018) and “Generation Tonique – L’Occident est complètement à l’Ouest” (Plon, 2015).



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## Belal Mohammed Khan

Belal Mohammed Khan joins the Society as a senior fiduciary officer, with responsibility for financial oversight, governance integrity, and advising on the long-term financial sustainability of the institution. His mandate applies from the current financial year, beginning 1 January 2026, and is focused on the Society's consolidation phase as it advances the New Helsinki Process.

Mr. Khan brings nearly four decades of experience across global financial markets, asset management, and private banking. He began his career at Merrill Lynch in New York, focusing on foreign exchange trading, sales, and risk advisory. He spent fifteen years at HSBC Private Bank in Geneva, ultimately serving as Chief Investment Officer of HSBC Private Bank Switzerland, covering EMEA. He subsequently founded KS Advisory in Geneva, providing independent investment advisory and OCIO services to family offices and institutional investors. He is currently Head of Family Office Coverage, UAE at Barclays Private Bank in Dubai. Over the course of his career, he has worked with central banks, sovereign wealth funds, institutional investors, and ultra-high-net-worth clients on macroeconomic strategy, asset allocation, and long-term financial positioning.

He is a Fellow of the Helsinki Geoeconomics Society, Vice President and Treasurer of the Society, and serves on the Board of Editors of *Hegemon* | *Helsinki Geoeconomics Monitor*.



## Mike Rosenberg

Mike Rosenberg is a Professor of the Practice of Management in the Strategic Management Department at IESE Business School where he lectures on strategy, geo-politics, sustainability and corporate governance in IESE's MBA programs and the school's top ranked custom executive education programs. Professor Rosenberg also serves as Academic Director for some of the school's custom programs for governments and large corporations.

Professor Rosenberg is the author of *Strategy & Sustainability*, *Strategy & Geo-politics* and *Learning to Fly*, and is co-editor of *Managing Media Businesses*. In addition to his academic work, Professor Rosenberg consults with leading international companies and is asked to speak on topics relating to sustainability, scenario planning, and managing global firms in light of the increasingly complex environmental and geo-political situation.

Prior to joining the IESE faculty full time in 2003, Professor Rosenberg worked for more than 15 years as a Management Consultant for Arthur D. Little, A.T. Kearney and Heidrich & Struggles working in Europe, North America, and Asia; primarily in the Automotive industry.

Professor Rosenberg has an undergraduate degree in Naval Architecture from the University of Michigan, an MBA from IESE Business School and received his Ph.D. from the Cranfield School of Management. His thesis, published in 2010, had to do with the evolution of hybrid and electric cars.

He is currently on the Board of Governors of the Helsinki Geoeconomics Society and Franchise World Link.



## Sharon Lim

Sharon Lim is the Chief Executive Officer of Singapore Venture and Private Capital Association (SVCA). She leads SVCA's efforts to build the private market investment ecosystem and work with stakeholders including regulators and investors. She brings two decades of experience and networks in private equity, venture, infrastructure, real estate and private wealth.

Ms. Lim's journey in private capital markets began as a journalist at PEI where she covered private equity across Asia Pacific. After launching a monthly, she pivoted from editorial to assume commercial responsibility and led PEI Conferences Asia business.

Ms. Lim took the entrepreneurial route and started Interest Alignment Management (IAM) in 2012 to advise private equity clients, not-for-profit and media in different projects from capital introduction to research and events. She led research in climate philanthropy, family offices jurisdiction and female entrepreneurship and neurodiversity.

After a 30-year career that spans journalism, entrepreneurship and ecosystem building, Sharon has a proven ability to connect the dots by combining market knowledge and a vast international network. She started off as a petroleum product markets editor at S&P Global Platts and continued to cover the energy and power sectors at Dow Jones Newswires.

She holds a Master's degree in Gerontology (Singapore University of Social Sciences) and a B.A. from the National University of Singapore majoring in Southeast Asian Studies and Sociology.



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## Stephen R. Nagy

Dr. Stephen R. Nagy is a Professor of Politics and International Studies at the International Christian University in Tokyo, specializing in Indo-Pacific geopolitics and great power competition. With 101 academic publications including one monograph, two edited volumes, and one co-edited volume on Southeast Asia and the Indo-Pacific, he has established himself as a leading scholar and think tanker on China and the Indo-Pacific.

Professor Nagy is a Senior Fellow and China Project Lead at the Macdonald-Laurier Institute (MLI), a Visiting Fellow at the Japan Institute for International Affairs (JIIA), and a Senior Fellow at the Asia Pacific Foundation of Canada. He serves as Director of Policy Studies for the Yokosuka Council of Asia Pacific Studies (YCAPS), leading their Indo-Pacific Policy Dialogue Series.

His forthcoming book, *Japan as a Middle Power State: Navigating Ideological and Systemic Divides*, addresses themes central to middle power strategy in the region. He is also co-author, with Michael Rosenberg, of the forthcoming *Get Over It and Move On: How to Run a Global Business in the Emerging World Order*.



## Lubna Qassim

Lubna Qassim is an international lawyer, geoeconomic strategist, and former senior diplomat, and a Distinguished Fellow at UCLA. Her career spans law, finance, public policy, and multilateral diplomacy, with a particular focus on governance, institutional reform, and cross-border legal strategy. She began her career at Clifford Chance, where she developed expertise in international arbitration, corporate finance, and cross-border regulation, before contributing to the modernisation of the United Arab Emirates' economic legal architecture through landmark legal reform.

She later served as a Public Sector Reform Consultant to the World Bank, advising on governance and economic modernisation across the Gulf Cooperation Council, and became the first female C-suite executive at one of the Middle East's largest banks, where she held dual responsibility as Group Company Secretary and Chief Group General Counsel. In that capacity, she led global legal strategy, institutional governance, and major dispute resolution, while building a multinational legal and compliance function across Europe, the Middle East, Africa, and Asia.

Appointed to the UAE Foreign Service as Minister Plenipotentiary of the First Degree and Senior Legal Advisor to the UAE Minister of Foreign Affairs, she advised on international law, treaty negotiation, and multilateral engagement. Her diplomatic career culminated as Deputy Permanent Representative of the United Arab Emirates to the United Nations Office in Geneva.

She has advised governments, sovereign institutions, multinationals, and regional organisations on governance, regulatory reform, infrastructure investment, cross-border compliance, and institutional transformation.

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# Statutory Inspector



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## Dan Hanqvist

Dan Hanqvist is an independent adviser on, among other things, Geoeconomics, Business, Finance and Investment Law and Government Regulation. He is Deputy Director of the Helsinki Geoeconomics School, a Fellow of the Helsinki Geoeconomics Society and Visiting Professor and Senior Research Fellow at the Helsinki Geoeconomics School.

Dan has previously worked for more than 30 years as business and financial law adviser in London, Stockholm and Moscow. He has a background as military commander and staff officer. Dan has a B.Sc. and the equivalent of a B.Jur. and LL.M. from Lund University, a B.A. from Uppsala University and an LL.M. from Edinburgh University.

He has also earned academic credentials from the Swedish Defence University, the Universities of Stockholm, Gothenburg and Umeå, the Linnæus University, and Åbo Akademi University. Dan lectures at academic and professional events and is the author of books and articles in the academic and professional press in his areas of expertise.



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# Executive Team



Dale Satre

Chief of Staff & Assistant  
Secretary-General



Talha Haroon

Managing Editor, Hegemon |  
Helsinki Geoeconomics  
Monitor



Manasi Pendharkar

Co-Assistant Chief Rapporteur,  
New Helsinki Process



Deirdre Duquette

Co-Assistant Chief Rapporteur,  
New Helsinki Process



**Rara Arifa**

Associate Director for Memberships



**Madeline Burns**

Deputy Managing Editor for Production



**Loren Bustos**

Associate Director for Convenings



**Joel Christoph**

Senior Rapporteur, Business Practices



**Konstantin Ehrhardt**

Head of Governance & Finance



**Laima Eicke**

Head of External Relations



**Hao Nan**

Senior Rapporteur, Economic Security Policy



**Osa Iluobe**

Deputy Managing Editor for Outreach & Features



**Haroon Khan**

Deputy Managing Editor for Audiovisual & Chief Host of the podcast *The Geo-Economist*



**Romain Le Dily**

Deputy Managing Editor for Content



**Phuong Pham**

Senior Rapporteur for Coordination



**Munya Yusuf**

Associate Director for Coordination and Administration

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# The Susan Strange Cohort 2026–2027

Ibukunoluwa Akinrinde

Rara Arifa

Arbnor Bajraliu

Syed Shahjahan Bakhtiyar

Théodore Bogaty

Lorist Bowen-Dodoo

Madeline Burns

Loren Bustos

Javiera Casanova

Andrea Casetta

Miguel Ángel Casquet Cano

Eduardo Castellet Nogués

Joel Christoph

Pietro Damiani

Michael Dekhtyar

Deirdre Duquette

Love Ebegboni

Konstantin Ehrhardt

Laima Eicke

Hao Nan

Lucas Didrik Haugeberg

Xiangqi He

Daniel Hook

Hoche Henry Hsiao

Andi Mohammad Ilham

Osa Iluobe

Aushaz Irfan

Anvesh Jain

Himanshu Jaiswal

Arrizal Jaknanihan

Ray Jerram

Eliau Jorand

Brandon Juvani

Abderrahim Kerkouch

Neville Lai

Romain Le Dily

Alex Lew

Eric Macpherson

Meylinda Meylinda

Laurent Misso

Umesh Moramudali

Gustavo Moura

Tom Murphy

Attila Nagy

Jaakko Pakarinen

Dyuti Pandya

Seohee Ashley Park

Manasi Pendharkar

Phuong Pham

Santiago Previde

Teodora Radenovic

Jesus Renzullo

Maximilian Ruza

Rudra Saigal

Dean Sammanthan

Dale Satre

Marti Serra

David Shakarishvili

Vagisha Srivastava

Madalina Stoican

Ethel Hui Yan Tan

Kamal Tasiu

Ben Thompson

Oussama Tmiri

Elysia Tong

Sinem Toraman

Jira Trinetkamol

Brendan Van Crout

Ryan Wu

Munya Yusuf

